Agile Software Requirements

Lean Requirements Practices for Teams, Programs, and the Enterprise

Dean Leffingwell

Foreword by **Don Reinertsen**

PRAISE FOR *AGILE SOFTWARE REQUIREMENTS*

"In my opinion, there is no book out there that more artfully addresses the specific needs of agile teams, programs, and portfolios all in one. I believe this book is an organizational necessity for any enterprise."

—Sarah Edrie, Director of Quality Engineering, Harvard Business School

"*Agile Software Requirements* and Mr. Leffingwell's teachings have been very influential and inspiring to our organization. They have allowed us to make critical cultural changes to the way we approach software development by following the framework he's outlined here. It has been an extraordinary experience."

—Chris Chapman, Software Development Manager, Discount Tire

"This book supplies empirical wisdom connected with strong and very well-structured theory of succeeding with software projects of different scales. People new to agile, practitioners, or accomplished agilists—we all were waiting for such a book."

—Oleksandr (Alex) Yakyma, Agile Consultant, www.enter-Agile.com

"This book presents practical and proven agile approaches for managing software requirements for a team, collaborating teams of teams, and all across the enterprise. However, this is not *only* a great book on agile requirements engineering; rather, Leffingwell describes the bigger picture of how the enterprise can achieve the benefits of business agility by implementing lean product development flow. His 'Big Picture' of agile requirements is an excellent reference for any organization pursuing an intrinsically lean software development operational mode. Best of all, we've applied many of these principles and practices at Nokia (and even helped create some of them), and therefore we know they *work*."

—Juha-Markus Aalto, Agile Change Program Manager, Nokia Corporation

"This pragmatic, easy-to-understand, yet thought-provoking book provides a hands-on guide to addressing a key problem that enterprises face: How to make requirements practices work effectively in large-scale agile environments. Dean Leffingwell's focus on lean principles is refreshing and much needed!"

—Per Kroll, author, and Chief Architect for Measured Improvements, IBM

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