



Agile Project Management

Jim Highsmith

Foreword by Israel Gat

The Agile Software Development Series
Cockburn • Highsmith
Series Editors



Creating
Innovative
Products



Second Edition

Praise for Jim Highsmith's *Agile Project Management, Second Edition*

“This second edition is a remarkable palimpsest that overlays critical enterprise aspects such as scaling agile, governing agile projects, and measuring agile performance onto its original, award-winning agile project management foundation. If you’re an agile manager or executive seeking a holistic understanding as well as the critical details of agile project management—this edition will be a very valuable addition to your bookshelf.”

—Sanjiv Augustine, President, LitheSpeed and Author of *Managing Agile Projects*

“Jim continues to successfully communicate complex project management concepts and interactions in an easily digestible manner. The breadth and depth of practical agile experience, insight, and guidance is immense. In typical fashion, he tempers ‘agile religion’ with the reality that agile development is not right for every situation or everyone.”

—Robert Holler, President and CEO of VersionOne

“This book is one of the very best on the topic of agile methods for project management, offering profound concepts and actionable guidelines. Stressing the need to abandon the old paradigm of “following a plan with minimal changes,” in favor of “adapting successfully to inevitable changes,” this book is one of those rare books suitable for both novice and seasoned project managers.”

—Alexander Laufer, Director, Center for Project Leadership, Columbia University
author, *Breaking the Code of Project Management*

“Jim’s second edition is a timely update that extends this decade’s progress to the Project and Program Managers making the transition to agile project management. This edition expands on the topics of governance and performance management, helping PMs shape new models of adaptability, serving teams and continuous value delivery. It addresses the critical questions that PMs face in release planning, backlog preparation, capacity planning, and risk reduction. Jim knows how to talk to project managers, detailing agile phases that lead to adaptable learning and creating greater value in spite of high expectations and constraints. This is the one handbook on agile project management I would recommend for any business or technical leader who has a hand in the agile community.”

—Ryan Martens, CTO & Founder, Rally Software

Agile Project Management: Creating Innovative Products

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