



LIVING LEADERSHIP

A Practical Guide for Ordinary Heroes



George Binney
Colin Williams
Gerhard Wilke

THIRD EDITION

FT PUBLISHING
FINANCIAL TIMES

Here is what other leaders said about *Living Leadership*

“By living along-side real leaders for extended periods of time, the authors cut through the ‘how-to’ leadership oversimplification and provide extremely valuable insights for those in leadership roles.”

Kai Peters, Chief Executive, Ashridge Business School

“This book strips away the mystique of the heroic and charismatic leader and helps you lead more effectively.”

Konstantin Mettenheimer, former Senior Partner, Freshfields, Bruckhaus Deringer

“[*Living Leadership*] gets to the core of leadership: the gritty reality, not the acceptable face or academic frameworks.”

Paul Heiden, former CEO, FKI plc & Group Finance Director, Rolls Royce plc

“... it’s not just a management book. It’s more like being on a psychoanalyst’s couch. You feel like the authors are getting into your head, empathising with the way you feel and helping you with your thinking.”

Quentin Poole, Senior Partner, Wragge & Co LLP

“... an unvarnished account of leadership in action, with all its anxiety, uncertainty, false certainty and crippling expectation. [The authors] dispel the myths of leadership, they eschew recipes and homilies; instead they give us some real insight and wisdom into the constraints and possibilities of ‘living leadership’.”

Bill Critchley, Organisation Consultant

“I have used the ideas from *Living Leadership* to help me take up new leadership positions on two occasions: they are pragmatic and helpful.”

Kai Siedlatzek, Vice President, Finance, Volkswagen Argentina

Living Leadership

Table of Contents

Cover

Living Leadership

Contents

About the authors

Acknowledgements

Preface

Introduction to the third edition

Part 1 What it is

Living leadership

The end of superman

Get connected

Get real

Get help

Surfing, sinking and swimming

Leading in the moment

Part 2 How it works

Bosses

Self

People

Groups

Strategy

Change

Table of Contents

Development

Part 3 How to use it

Coming alongside

Living with permanent transition?

A summary of living leadership

The research

Index